



PUBLIC TRUST BOARD MEETING

AGENDA

DATE: Wednesday 30 September 2026
TIME: 2.30pm – 5pm
VENUE: QIIC Hub, Trust Headquarters, Ulster Hospital, Dundonald, Belfast

TIME	ITEM No	SECTION & ITEM	ACCOUNTABLE BOARD MEMBER	BOARD ACTION REQUIRED
1.0 PRELIMINARY BUSINESS				
2.30pm	1.1	Chair's Welcome & Apologies	Mrs Quirk obo Mr Patton	<u>Information</u> Verbal
2.32pm	1.2	Declarations of Actual or Potential Conflicts of Interest*	Mrs Quirk obo Mr Patton	<u>Information</u> Verbal
2.33pm	1.3	Minutes of Meeting held on 27 August 2026	Mrs Quirk obo Mr Patton	<u>Decision</u>
2.34pm	1.4	Matters Arising	Mrs Quirk obo Mr Patton	<u>Information</u> SET/130/26
2.35pm	1.5	Chair's Business - Chair's Report - Overview of Confidential Meeting -	Mrs Quirk obo Mr Patton	<u>Information</u> SET/131/26 Verbal
2.38pm	1.6	Chief Executive's Business - Questions to Chief Executive	Ms Coulter	<u>Information</u> Verbal <u>Assurance</u> Verbal

**A definition of a conflict of interest is set out in the NI Audit Office's 'Conflicts of Interest Good Practice Guide' and reads as follows:*

"A conflict of interest involves a conflict between the public duty and the private interest of a public official in which the official's private-capacity interest could improperly influence the performance of his/her official duties and responsibilities."

It is noted that a conflict of interest can also be perceived. The key issue is whether there is a risk that a fair-minded outside observer, acting reasonably, would conclude that there is a real possibility of bias.

2.0 PATIENTS

Strategy - A Great Place to Live:

People feel empowered and supported to look after their own health and wellbeing, live meaningful lives and stay well for as long as possible in their homes and communities.

Priorities:

Population Health and Health Inequalities

Delivering Care Closer to Home

Hospital Care

2.45pm	2.1	Community Assessment Days (CADs) - Presentation	Mrs Cleland	<u>Information</u> SET/132/26
3pm	2.2	<u>Designated Non-Executive Director Reports</u> - Maternity & Newborn Services - Patient Safety	Mrs Quirk Mr McKinley	<u>Assurance</u> SET/133/26 SET/134/26
3.02pm	2.3	Involvement & Consultation Scheme - Briefing Paper - Draft Scheme for Decision	Mrs Moore & Professor Robinson	<u>Decision</u> SET/135/26 SET/136/26
3.08pm	2.4	Trust Board Appetite for Innovation - Briefing Paper	Mrs Moore	<u>Decision</u> SET/137/26
3.13pm	2.5	Research, Development & Innovation Strategy 2026-2030 - Briefing Paper - Draft Strategy for Decision	Professor Kirk	<u>Decision</u> SET/138/26 SET/139/26
3.20pm	2.6	<u>Committee Business</u> Charitable Funds Committee - Report of Meeting: 30 September 2026 Governance Assurance Committee (now stood down) - Minutes of Meeting: 29 April 2026	Ms McCauley Mr McKinley	<u>Assurance</u> Verbal SET/140/26

		Patient Safety & Quality Committee - Report of Meeting: 19 August 2026 - Escalation: UHD Emergency Dept - Board Governance Self-Assessment Tool (BGSAT)	Mr McKinley	SET/141/26 Verbal <u>Decision</u> SET/142/26
3.0 PEOPLE				
<u>Strategy - A Great Place to Work:</u> A culture where people join us, stay with us, flourish, feel supported, are proud to work at our Trust and continually give their best. <u>Priority:</u> Our People				
3.25pm	3.1	<u>Designated Non-Executive Director Reports</u> - Raising Concerns - Being Open Framework - Domestic Violence & Sexual Abuse	Mr McMahon Mr Donaghy Mrs Henderson	<u>Assurance</u> SET/143/26 SET/144/26 SET/145/26
3.28pm	3.2	Being Human HSC Safety Culture Framework - Briefing Paper - Correspondence Received	Mrs Smyth	<u>Information</u> SET/146/26 SET/147/26
3.30pm	3.3	Collaborative Staff Bank - Briefing Paper	Professor Robinson	<u>Assurance</u> SET/148/26
3.34pm	3.4	<u>Committee Business</u> People & Culture Committee - Change of Meeting Date	Mrs Quirk	<u>Information</u> Verbal

4.0 PERFORMANCE

Strategy - A Great Place for Care and Support:

Every person has equal and timely access to safe and high-quality care and support when they need it, as close to home as possible, to achieve the best health outcomes.

Priority:

Safety, Quality and Experience of Care

3.35pm	4.1	HSC Quality & Safety Summit - Briefing Paper - Correspondences Received	Professor Kirk	<u>Information</u> SET/149/26 SET/150/26
3.37pm	4.2	Annual Report: Quality 2025/26 - Briefing Paper - Draft Annual Report for Decision	Mrs Moore	<u>Decision</u> SET/151/26 SET/152/26
3.45pm	4.3	Encompass Update - Briefing Paper	Mrs Moore	<u>Assurance</u> SET/153/26
3.50pm	4.4	Integrated Performance - Management Report	Mrs Moore	<u>Assurance</u> SET/154/26
4pm	4.5	Support & Intervention Framework (SIF) - Briefing Paper - Current Position - Terms of Reference	Mrs Moore	<u>Assurance</u> SET/155/26 SET/156/26
4.08pm	4.6	Winter Plan 2026/27 - Briefing Paper - Plan	Mrs Moore	<u>Assurance</u> SET/157/26 SET/158/26
4.13pm	4.7	Serious Adverse Incidents (SAI) Update - Briefing Paper	Professor Kirk	<u>Assurance</u> SET/159/26
4.18pm	4.8	Annual Report: Compliments & Complaints 2025/26 - Briefing Paper - Draft Annual Report for Decision	Professor Kirk	<u>Decision</u> SET/160/26 SET/161/26

4.22pm	4.9	Financial Position - Briefing Paper	Ms Thompson	<u>Assurance</u> SET/162/26
4.28pm	4.10	Trust Board Standing Orders - Briefing Paper - Tracked Change Version - Draft Version for Decision	Mrs Smyth	<u>Decision</u> SET/163/26 SET/164/26 SET/165/26
4.33pm	4.11	Trust Board Terms of Reference - Briefing Paper - Tracked Change Version - Draft Version for Decision	Mrs Smyth	<u>Decision</u> SET/166/26 SET/167/26 SET/168/26
4.36pm	4.12	Trust Board Accessibility Report - Briefing Paper - HSC Guidance	Mrs Smyth	<u>Discussion</u> SET/169/26 SET/170/26
4.40pm	4.13	Annual Report: Equality & Good Relations 2025/26 - Briefing Paper - Draft Annual Report for Decision	Mrs Smyth	<u>Decision</u> SET/171/26 SET/172/26
4.46pm	4.14	Annual Report: Rural Needs Monitoring 2025/26 - Briefing Paper - Draft Annual Report for Decision -	Mrs Smyth	<u>Decision</u> SET/173/26 SET/174/26
4.50pm	4.15	HSC Committee in Common - Meeting Note – 23 June 2026 - Roadmap - Associated Documentation	Ms Coulter	<u>Information</u> SET/175/26 SET/176/26 SET/177/26
4.52pm	4.16	Lagan Valley Hospital – Temporary Change of Hours - Briefing Paper	Mr Neil	<u>Assurance</u> SET/178/26
4.56pm	4.17	External Report Register: Additions Since Previous Meeting - Report List	Professor Kirk & Professor Robinson	<u>Information</u> SET/179/26

4.57pm	4.18	<u>Committee Business</u> Finance & Performance Committee - Minutes of Meeting: 27 April 2026 - Report of Meeting: 21 September 2026	Mr Havlin Mrs Henderson	<u>Assurance</u> SET/180/26 SET/181/26
5.0 CLOSING				
4.58pm	5.1	Any Other Business	Mrs Quirk obo Mr Patton	<u>Information</u> Verbal
4.59pm	5.2	Review & Agree Actions	Mrs Quirk obo Mr Patton	<u>Assurance</u> Verbal
5pm	5.3	Date, Time & Venue of Next Meeting	Mrs Quirk obo Mr Patton	<u>Information</u> Verbal

Anyone who wishing to address the Board on any item on the agenda for this meeting or alternatively to submit a written question **on a matter of general policy** should put their request in writing to the Board Secretary at Trust Headquarters, Ulster Hospital, Dundonald, BT16 1RH or email TrustBoard@setrust.hscni.net before 2.30pm on Thursday 24 September 2026.