

SOUTH EASTERN HEALTH AND SOCIAL CARE TRUST

Minutes of the Annual Public Meeting of the South Eastern Health and Social Care Trust Board held on Wednesday 26 September 2018 at 10.00am in the Recreation Hall, Trust Headquarters, Ulster Hospital

PRESENT: Mr C McKenna, Chairman
Mr H McCaughey, Chief Executive
Dr M Briscoe, Non-Executive Director
Mr N Brady, Non-Executive Director
Mr M Mawhinney, Non-Executive Director
Ms H Minford, Non-Executive Director
Ms J O'Hagan, Non-Executive Director
Mr J Patton, Non-Executive Director
Mr N Guckian, Director of Finance and Estates
Mr C Martyn, Medical Director
Ms N Patterson, Director of Primary Care, Older People & Executive Director of Nursing
Mr B Whittle, Director of Children's Services & Executive Director of Social Work

IN ATTENDANCE: Ms R Coulter, Director of Planning, Performance & Informatics
Mr S McGoran, Director of Hospital Services
Mrs M Weir, Director of Human Resources and Corporate Affairs
Dr M Irvine, Head of Clinical Psychology & Psychological Therapies (representing Ms Mongan)
Miss I Low, Board Secretary/Assistant Director, Risk Management & Governance
Miss C Hughes, Personal Assistant

APOLOGIES: Ms B Mongan, Director of Adult Services & Prison Healthcare

OPENING REMARKS

The Chairman welcomed everyone to the meeting.

01/18 CHAIRMAN'S ADDRESS

The **Chairman** outlined the programme for the meeting and introduced the Trust Board members. During his presentation the **Chairman** outlined the developments on the Ulster Hospital site with the opening of the new Inpatient Ward Block and the construction of the final section of the Acute Services Block.

The **Chairman** advised that there have been fundraising events for his charity, Kiwoko Hospital in Uganda, including a static cycle ride; the Belfast Marathon was run by teams and individuals; our annual Golf Classic in Clondeboye Golf Club; the Gala Dinner in Clondeboye Lodge Hotel; and Summer/Christmas sales. These events, and a generous donation from Graham-Bam Healthcare, enabled £2,000 a month to be sent to Kiwoko. This is more important than ever with the Hospital

requiring more donor funding in these days of economic difficulty. There are also plans for a team of staff to visit shortly.

In October, the Chairman hosted the eighth annual Chairman's Awards, which were held at La Mon House, following a very successful Leadership Conference. The categories changed this year to reflect the themes of our new Corporate Plan and, as ever, the standard of entries was exceptional, providing the judges with some difficult decisions. Congratulations to the very worthy overall winners, the Fostering Service, who also won the '*Engage with You*' category for their Safeguarding App. The **Chairman** also paid tribute to the Volunteers working across the Trust's area. During 2017/18, the Trust's Governance and Risk Management arrangements have been further embedded and the **Chairman** was pleased to note the robust assurances provided by Audit and Governance Assurance Committees. The Lessons Learnt Sub Committee brings about changes informed by learning from adverse incidents, complaints, litigation and external reports.

The **Chairman** thanked all the Trust's staff for their commitment and dedication. As he steps down from the role of Chairman, he hoped that the tremendous work of our HSC system continues to thrive and obtain the support necessary for transformation. He expressed the honour of chairing a very progressive organisation, over the last ten years, which contains so many amazing staff at all grades and disciplines. He noted that one of our Non-Executive Directors, Laura O'Neill has left this role to work in another organisation and took this opportunity to congratulate her on her promotion and commended her for her contribution to the work of the Trust Board.

In conclusion, the **Chairman** thanked all staff for their total commitment and dedication. It is that completely selfless commitment that makes the delivery of these services possible. He also thanked his colleagues on Trust Board for their support throughout the year. Everyone who works for the Trust is completely dedicated to the service of the public.

The **Chairman** noted that a copy of the Annual Report and Accounts is available today and encouraged everyone to take time out and read the report.

02/18 CHIEF EXECUTIVE'S ADDRESS

Mr McCaughey noted that the Annual Report outlines the achievements of the Trust during 2017/18 and he took this opportunity to highlight a few of the developments including the new Inpatient Ward Block at the Ulster Hospital; the completed works at the Downe Hospital and the commencement of developments at the Lagan Valley Hospital site. He also paid tribute to all staff, working under increasing pressure, who continue do a fabulous job of delivering healthcare, social care and support to the public. Transformation of the health system is ongoing, despite the lack of a political system, but there has also been a continuing journey of staff changing and improving services. **Mr McCaughey** noted that this work is recognised at the Leadership Conference but took this opportunity to pay tribute to the continuing dedication of staff.

03/18 PRESENTATION OF THE ANNUAL REPORT AND ACCOUNTS 2016/17

Mr Guckian presented the 2017/18 Accounts and noted that they had achieved financial breakeven with a small surplus of £76k. A feature of 2017/18 year was the

increasing demand for our services across a range of programmes, particularly in the Ulster Hospital and related Community discharges. He commended all Directors (including Trust Board), Assistant Directors and Managers for their work in this achievement. He highlighted the following points:-

- The Accounts have been unqualified by our Auditors.
- Over £676 million was spent on Health & Social Care for our local population – this is slightly higher than the prior year which was the highest in our history and represents a substantial investment in our local community.
- We spent over £387m on staff – an increase of £23m from last year.
- £143m was used to purchase Care outside the statutory sector – mostly payroll costs of Partner organisations. An increase of £5m from last year.
- We employed approximately 9448 whole time equivalent staff on average (an increase of 255).
- Our Management Costs are 3.6% of our income which is very similar to last year.
- The Trust lived within our Capital Resource Limit (£44m).

The Trust is a large complex organisation which relies on the commitment and professionalism of everyone to continue to deliver high quality services. It requires robust structures, systems and processes to provide assurance on the achievement of objectives.

Looking forward to 2018/19, **Mr Guckian** noted that the full Health & Social Care system is operating with significant pressures and deficits, and South Eastern Trust are not immune. Superannuation costs, National Living Wage/ Minimum Wage implications, pay awards, demographic growth and other regional or national increases have all created severe cost pressures. There will be financial difficulties in the years ahead, however the Trust is working positively with all stakeholders and will maintain the relationships which will be needed going forward.

04/18 A YEAR IN REVIEW

A video entitled “A Year In Review – 2017/18” was shown at the conclusion of the meeting.

05/18 QUESTIONS FROM THE FLOOR

There were no questions from attendees.

06/18 CLOSE OF MEETING

The **Chairman** closed the meeting and invited all present to hospitality and informal discussion.

Mr Colm McKenna
Chairman

Date _____