



PUBLIC TRUST BOARD MEETING

AGENDA

DATE: Wednesday 30 September 2026
TIME: 2.30pm – 5pm
VENUE: QIIC Hub, Trust Headquarters, Ulster Hospital, Dundonald

TIME	ITEM No	SECTION & ITEM	ACCOUNTABLE BOARD MEMBER	BOARD ACTION REQUIRED
1.0 PRELIMINARY ITEMS				
	1.1	Chair's Welcome & Apologies	Mr Patton	<u>Information</u> Verbal
	1.2	Declarations of Actual or Potential Conflicts of Interest	Mr Patton	<u>Information</u> Verbal
	1.3	Minutes of Meeting held on 27 August 2026	Mr Patton	<u>Decision</u>
	1.4	Matters Arising	Mr Patton	<u>Information</u> SET/130/26
	1.5	Chair's Business - Chair's Report - Overview of Confidential Meeting	Mr Patton	<u>Information</u> SET/131/26 Verbal
	1.6	Chief Executive's Business - Questions to Chief Executive	Ms Coulter	<u>Information</u> Verbal <u>Assurance</u> Verbal

2.0 PATIENTS

Strategy - A great place to live:

People feel empowered and supported to look after their own health and wellbeing, live meaningful lives and stay well for as long as possible in their homes and communities.

Priorities:

Population Health and Health Inequalities

Delivering Care Closer to Home

Hospital Care

	2.1	Community Assessment Days (CADs) - Presentation	Mrs Cleland	<u>Information</u> SET/132/26
	2.2	<u>Designated Non-Executive Director Reports</u> - Maternity & Newborn Services - Patient Safety	Mrs Quirk Mr McKinley	<u>Assurance</u> SET/133/26 SET/134/26
	2.3	Involvement & Consultation Scheme - Briefing Paper - Draft Scheme for Decision	Mrs Moore & Professor Robinson	<u>Decision</u> SET/135/26 SET/136/26
	2.4	Quality Annual Report 2025/26 - Briefing Paper - Draft Annual Report for Decision	Mrs Moore	<u>Decision</u> SET/137/26 SET/138/26
	2.5	Trust Board Appetite for Innovation - Briefing Paper	Mrs Moore	<u>Decision</u> SET/139/26
	2.6	Research, Development & Innovation Strategy 2026-2030 - Briefing Paper - Draft Strategy for Decision	Professor Kirk	<u>Decision</u> SET/140/26 SET/141/26
	2.7	Complaints & Compliments Annual Report 2025/26 - Briefing Paper - Draft Annual Report for Decision	Professor Kirk	<u>Decision</u> SET/142/26 SET/143/26

2.8	<u>Committee Business</u>		<u>Assurance</u>
	Charitable Funds Committee	Ms McCauley	
	- Minutes of Meeting: 17 June 2026 - Report of Meeting: 30 September 2026		SET/144/26 Verbal
	Governance Assurance Committee (now stood down)	Mr McKinley	
	- Minutes of Meeting: 29 April 2026		SET/145/26
	Patient Safety & Quality Committee	Mr McKinley	
	- Report of Meeting: 19 August 2026 - Escalation: UHD Emergency Dept - Board Governance Self-Assessment Tool (BGSAT)		SET/146/26 SET/147/26 <u>Decision</u> SET/148/26

3.0 PEOPLE

Strategy - A great place to work:

A culture where people join us, stay with us, flourish, feel supported, are proud to work at our Trust, and continually give their best.

Priority:

Our People

3.1	<u>Designated Non-Executive Director Reports</u> - Raising Concerns - Being Open Framework - Domestic Violence & Sexual Abuse	Mr McMahon Mr Donaghy Mrs Henderson	<u>Assurance</u> SET/149/26 SET/150/26 SET/151/26
3.2	Being Human HSC Safety Culture Framework - RQIA Correspondence	Mrs Smyth	<u>Information</u> SET/152/26
3.3	Collaborative Staff Bank - Briefing Paper	Professor Robinson	<u>Assurance</u> SET/153/26
3.4	<u>Committee Business</u> People & Culture Committee - Change of Meeting Date	Mrs Quirk	<u>Information</u> Verbal

4.0 PERFORMANCE

Strategy - A great place for care and support:

Every person has equal and timely access to safe and high-quality care and support when they need it, as close to home as possible, to achieve the best health outcomes.

Priority:

Safety, Quality and Experience of Care

	4.1	Quality & Safety Summit - Briefing Paper	Professor Kirk	<u>Information</u> SET/154/26
	4.2	Encompass Update - Briefing Paper	Mrs Moore	<u>Assurance</u> SET/155/26
	4.3	Integrated Performance - Management Report	Mrs Moore	<u>Assurance</u> SET/156/26
	4.4	Support & Intervention Framework (SIF) - Terms of Reference - Current Position	Mrs Moore	<u>Assurance</u> SET/157/26 SET/158/26
	4.5	Winter Plan 2026/27 - Briefing Paper - Plan	Mrs Moore	<u>Assurance</u> SET/159/26 SET/160/26
	4.6	Serious Adverse Incidents (SAI) Update - Briefing Paper	Professor Kirk	<u>Assurance</u> SET/161/26
	4.7	Financial Position - Briefing Paper	Ms Thompson	<u>Assurance</u> SET/162/26
	4.8	Restricted Procedures Update - Briefing Paper	Mr McFetridge	<u>Assurance</u> SET/163/26
	4.9	Trust Board Standing Orders - Tracked Change Version - Drat Version for Decision	Mrs Smyth	<u>Decision</u> SET/164/26 SET/165/26

	4.10	Trust Board Terms of Reference - Tracked Change Version - Draft Version for Decision	Mrs Smyth	<u>Decision</u> SET/166/26 SET/167/26
	4.11	Trust Board Accessibility Report - Briefing Paper	Mrs Smyth	<u>Discussion</u> SET/168/26
	4.12	HSC Committee in Common - Meeting Note – 23 June 2026 - Roadmap	Ms Coulter	<u>Information</u> SET/169/26 SET/170/26
	4.13	Lagan Valley Hospital – Temporary Change of Hours - Briefing Paper	Mr Neil	<u>Assurance</u> SET/171/26
	4.14	External Report Register: Additions Since Previous Meeting - Report List	Professor Kirk & Professor Robinson	<u>Information</u> SET/172/26
	4.15	<u>Committee Business</u> Finance & Performance Committee - Minutes of Meeting: 27 April 2026 - Report of Meeting: 21 September 2026	Mr Havlin	<u>Assurance</u> SET/173/26 SET/174/26
5.0 CLOSING				
	5.1	Any Other Business	Mr Patton	<u>Information</u> Verbal
	5.2	Review & Agree Actions	Mr Patton	<u>Assurance</u> Verbal
	5.3	Date, Time & Venue of Next Meeting	Mr Patton	<u>Information</u> Verbal

Anyone who wishing to address the Board on any item on the agenda for this meeting or alternatively to submit a written question **on a matter of general policy** should put their request in writing to the Board Secretary at Trust Headquarters, Ulster Hospital, Dundonald, BT16 1RH or email TrustBoard@setrust.hscni.net before 2.30pm on Thursday 24 September 2026.