Provider Collaboratives – Trusts Working as One

DRAFT

Evidence-based examples – framework in development

STRATEGIC ALIGNMENT

HSC Reset – Prevention | Neighbourhood | Workforce | Digital | Efficiency & Innovation

Three Year Plan – Stabilisation, Reform, Delivery

Planning Guidance 2026/27 – Reset; Core Improvements; Quality & Safety; Efficiency

OUR STRATEGIC PRIORITIES

Improving Flow & Capacity
Improved flow and capacity across the system

Improving Timely Access
Access through consistent and usable care pathways

Workforce Sustainability
A sustainable and flexible workforce

Value & Productivity
Better use of resources through collaboration

Service Resilience & Innovation
Resilient and innovative services for current and future demand

OUTCOMES THROUGH PROVIDER COLLABORATION

MAKING A DIFFERENCE TODAY

- **Regional Coordination Centre –** Improved patient flow and discharge
- **Enhanced Care –** Expanded care home capacity
- **Gynaecology –** Reducing waits and improving outcomes
- **Regional Agency Reduction –** Reduced reliance on agency staffing

BUILDING ON OUR SUCCESS

- **Mandatory Training –** Standardised and consistent approaches
- **HSC Passporting (scaling phase) –** Workforce flexibility and mobility
- **Care Home Capacity & Demand –** Expanded capacity and improved flow

SHAPING OUR FUTURE TOGETHER

- **Psychiatry –** Sustainable services
- **Transport & Pathways –** Improved access and coordinated pathways
- **Procurement –** Collaborative solutions
- **Information Governance –** Stronger governance
- **Hospital Network –** Improved capacity and service resilience

BENEFITS & IMPACT (2026/27)

FLOW & CAPACITY

Where we are now	• 246 beds identified; 89 placements delivered since Feb 2026 • Ongoing pressure remains with 200+ patients awaiting placement
2026/27 projection	• Increased utilisation of community and care home capacity • Improved discharge flow and reduced delays
What we need next	• Baseline for delayed discharge and capacity • Consistent flow measures across Trusts

ACCESS & PATHWAYS

Where we are now	• 85–86% reduction in long waits (Gynaecology) • Early progress in pathway consistency and access
2026/27 projection	• Sustained reduction in waiting times • Improved access to clear, usable pathways
What we need next	• Agreed pathway measures and baselines • Consistent definition of performance across Trusts

WORKFORCE & SUSTAINABILITY

Where we are now	• Nursing agency £186m → £152m; Social Work eliminated • Progress in workforce flexibility and mobility
2026/27 projection	• Further reduction in agency reliance • Increased workforce flexibility and sustainability
What we need next	• Agreed workforce metrics and baselines • Consistent tracking across programmes

CiC Priorities → **Provider Collaboratives** → **Trust-Led Delivery** → **Shared Learning**

Provider Collaboratives – Benefits Framework

Proposed benefits to be monitored (2026/27) – Framework in development

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Evidence-based examples – framework in development

Committee in Common
WORKING AS ONE

BENEFIT AREA	STANDARD METRIC TO TRACK	DEFINITION (WHAT IT MEASURES)	EXAMPLE EVIDENCE (CURRENT)	PROGRAMMES CONTRIBUTING
FLOW & CAPACITY	[#] patients — **patients supported to receive care in the most appropriate setting**	Number of people supported through non-hospital or optimised pathways in the community, care homes, HaH etc.	**246 beds identified; 89 placements delivered since Feb 2026** Ongoing pressure remains with 200+ patients awaiting placement	• RCC • Enhanced Care • Care Home Capacity & Demand
	[%] increase — **increase in community and care home capacity**	Growth in capacity available in community and care home settings	**Capacity expansion through Enhanced Care** and care home market support	• Enhanced Care • Care Home Capacity & Demand
ACCESS & PATHWAYS	[%] reduction — **reduction in waiting times across priority services**	Improvement in waiting times for targeted pathways (elective, diagnostics, urgent care etc.)	**85–86% reduction in long waits (Gynaecology)**	• Gynaecology • Transport & Pathways • Hospital Network • Procurement
	[%] improvement — **improvement in pathway consistency across Trusts**	Standardisation of access, criteria and delivery of pathways across organisations	**Early improvements in pathway access and consistency**	• Mandatory Training • Transport & Pathways • RCC • Procurement
WORKFORCE & SUSTAINABILITY	[#] staff — **staff enabled through increased workforce flexibility**	Number of staff able to work across organisations or roles via passporting / alignment of training and competencies	**Workforce mobility** enabled through passporting and training alignment	• HSC Passporting • Mandatory Training • Agency Reduction (ARIG)
	[%] reduction — **reduction in agency reliance and improved workforce sustainability**	Reduction in agency usage / spend and increased proportion of substantive workforce	**Nursing agency £186m → £152m; Social Work £13m → £Nil**	• Agency Reduction (ARIG) • Psychiatry • Workforce Sustainability • Procurement

CiC Priorities → Provider Collaboratives → Trust-Led Delivery → Shared Learning