

|                            |                   |
|----------------------------|-------------------|
| <b>Paper No. SET/26/21</b> |                   |
|                            | <b>Tick One ✓</b> |
| For discussion             |                   |
| For approval               |                   |
| For information/noting     | ✓                 |

**Date of Trust Board Meeting:** 23 June 2021

**Confidential or Public Agenda:** Public

**Agenda Item:** Chair's Report

Colleagues,

One of the really important parts of my role is the ability to lend the support and voice of the Office of the Chairman to aspects of the Trust's work and help promote some of the fabulous things we do. During the last month, I was invited to help publicise Men's Health Week, Volunteers Week and our Chaplaincy Team communicating their messages out with the help of our Corporate Communications Team.

I had the privilege to chair interviews for our Interim Director of Planning and Performance position and was again incredibly impressed at the high levels of professionalism, dedication and passion for serving with the Trust demonstrated by the candidates. On this occasion, Naomi Dunbar was successful and I welcome her to Trust Board today.

I chaired two Consultant interview panels and I attended some online sessions by a number of Organisations, International Quality Forum, NHS Confederation, Royal College of Physicians Edinburgh, Chartered Institute Public Finance and Accountancy covering topics as wide as leadership, rebuilding the healthcare system, financial demands on healthcare and implementing quality into our healthcare practice.

Members will be pleased to note that I have had some conversations around the Chairman's Awards and reinstating them after their understandable absence last year. Work is underway and further announcements will be made in the next number of weeks. The format of the celebration, as we remember it, is unlikely to remain the same but new and progressive ideas will highlight the amazing work of our staff and give them the recognition they deserve. I will need Board Members help in selecting suitable projects as well as individuals and I know you like me have missed the opportunities to get out and about and meet and hear what amazing projects are taking place to improve the health, welfare and care of our staff and those we care for.

Non-Executive Directors met by Zoom on 9<sup>th</sup> June and discussed early alert information and the governance responses necessitated as a result.

The Minister has released his road map for addressing waiting lists and the reconfiguration of how we currently deliver services (Elective Care Framework Restart, Recovery and Redesign). I encourage Members to read through it in order to understand the Minister's direction of travel for us all.

I could not close off my report this month without referring to the fact that this will be the final Board meeting for our friend and colleague Seamus McGoran. Seamus has the freedom to step away having successfully led the Trust into and out of three pandemic surges, supported the delivery of not just our Hospital based vaccination programme but the largest ever mass vaccination centre in the UK and Ireland which delivered its 300,000<sup>th</sup> vaccine this week, helped recruit and embed a number of new Directors into his Executive Team and continued to be a strong vocal challenge to those intent in talking down his staff and the fabulous services the Trust provide. Seamus' mark on the people he led and the services he implemented across the Trust will live long.

Seamus - it has been my privilege to have you as my Chief Executive and in closing could I just say....."I never cease to be amazed".....at your ability as a Chief Executive!

Enjoy your well-deserved retirement.

.

Jonathan



Collective leadership creates the foundation of a strong, supportive organisational culture.  
HSC Collective Leadership Strategy